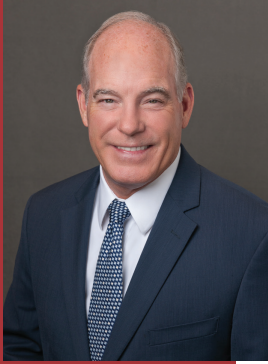


2020

ANNUAL
REPORT



American Road
& Transportation
Builders Association



Steve McGough
HCSS
Sugar Land, Texas

CHAIRMAN'S MESSAGE

The year 2020 will be etched in our minds because of the COVID-19 pandemic and tumultuous U.S. presidential and congressional elections.

Amid an extraordinarily challenging business climate, private sector transportation design and construction firms, public agencies, and national associations like ARTBA continued to perform and deliver results.

At the forefront of ARTBA's comprehensive program of work was the board's unanimous approval of a three-year strategic plan to institutionalize a process of membership engagement and outcome-oriented decision-making. True to ARTBA's core mission, the plan's top priority: pushing for increased transportation investment.

To that end, federal highway investment hit nearly \$50 billion, public transit reached \$12.8 billion, and \$3.75 billion was dedicated to airport construction. Late in the year, ARTBA and its allies also successfully advocated for a \$26 billion federal backstop to replenish foregone state/local transportation revenue caused by the pandemic's stay-at-home orders.

On the regulatory front, ARTBA and its volunteer leaders helped affect significant positive reforms to the National Environmental Policy Act, Clean Water Act, Endangered Species Act, Clean Air Act, and federal hours of service rules that if fully implemented will help improve project delivery.

Membership engagement reached record levels through COVID-19 related webinars and educational materials, a regular report series on the impacts of the pandemic on state construction programs and transportation-related revenue collections, and pre-and-post election analysis.

ARTBA-produced videos on helping prevent the spread of infectious diseases and safely returning to work were viewed 10,000 times. Nearly 5,500 individuals participated in our virtual meetings and events.

New investments in technology resulted in creation of an interactive dashboard platform to highlight the benefits of the federal highway program by state, and the launch of an interactive transportation construction market intelligence subscription service.

Along the way, we welcomed nearly 30 new member firms and agencies into the membership fold. And in August, ARTBA was named one of 100 associations that "will save the world" by the American Society of Association Executives.

The achievements detailed in this Annual Report would not have been possible without the engagement of our volunteer leaders and state chapter partners. We are grateful to all ARTBA members for your continued leadership and support.

2020 BY THE NUMBERS



\$63 BILLION

Federal highway and public transit investment

10,000

Views of COVID-19 videos about preventing the spread of infectious diseases and safely returning to work

\$26 BILLION

Backstop secured to make up for foregone state/local transportation revenue related to COVID-19 stay-at-home-orders



300

State transportation investment ballot/legislative measures tracked by Transportation Investment Advocacy Center



13,880

Followers on LinkedIn, Twitter, Facebook and Instagram platforms

\$5.1 BILLION

New and recurring transportation revenue approved by six states

100



ARTBA named one of 100 associations "that will save the world" by the American Society of Association Executives

2,000

Professionals receiving ARTBA safety training



Executives participating in virtual meetings and events



163

Issues of Washington Newsline and member-only COVID-19 reports on impacts on transportation projects and state/local user fee revenues

28

New member firms and agencies



\$3.75 BILLION

Federal airport construction investment

35

Comments submitted to advocate industry views on proposed regulations

\$14.1 BILLION

One-time and recurring state and local transportation revenue approved by voters via 303 ballot initiatives

STRATEGIC PLAN



ARTBA's Strategic Planning Committee met Jan. 22-23, 2020, in Charlotte, N.C. The association's Board of Directors unanimously approved a three-year strategic plan in June.

Mission

ARTBA brings together all facets of the transportation construction industry to responsibly advocate for infrastructure investment and policy that meet the nation's need for safe and efficient travel. ARTBA also offers value-added programs and services providing its members with a competitive edge.

Vision

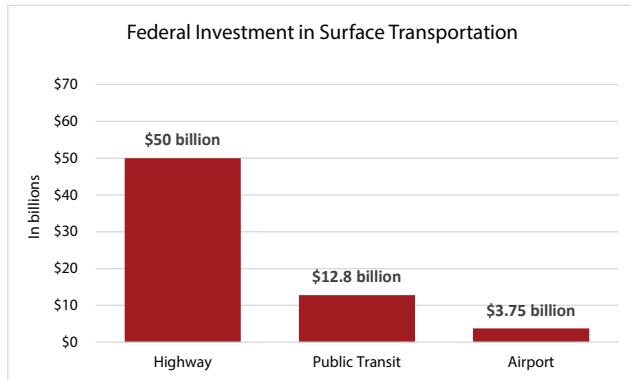
A dynamic transportation network that enriches American life.

Objectives

1. **TRANSPORTATION FUNDING:** Achieve long-term, sustainable and secure funding for transportation infrastructure.
2. **REGULATORY ADVOCACY:** Increase resources and expand direction for ARTBA's regulatory advocacy program.
3. **MEMBERSHIP GROWTH:** Increase financial support from existing members and new members over three years.
4. **POLICY & ISSUES FORUMS:** Develop cross-divisional discussion forums and policies addressing risk allocation, project delivery, safety and technology.
5. **VALUE-ADDED MEMBER SERVICES:** Focus rigorously on programs and services that are mission critical.

LEGISLATIVE & REGULATORY ADVOCACY

The COVID-19 pandemic and a contentious election season swamped the ability to get much done on Capitol Hill beyond pandemic-related relief measures. As a result, ARTBA and its allies pushed for a one-year funding extension for the core highway and transit programs to help provide market stability while continuing to work on a long-term infrastructure investment measure.



ARTBA also pushed for increased surface transportation investment in the annual appropriations process. Federal highway investment hit nearly \$50 billion, public transit reached \$12.8 billion, and \$3.75 billion was dedicated to airport construction.

In December, ARTBA and its allies also successfully advocated for a \$26 billion federal backstop to replenish foregone state/local transportation revenue caused by the pandemic's stay-at-home orders.

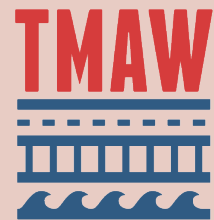


A long-term federal transportation infrastructure investment bill will help drive the nation's economic recovery from the COVID-19 pandemic, ARTBA Chairman Steve McGough (HCSS) said June 4 in testimony before the Senate Environment & Public Works Committee.

Transportation Makes America Work

Transportation Makes America Work (TMAW) remained the industry's comprehensive public affairs, legal advocacy, and communications program to advance the transportation investment agenda. TMAW supporters included:

- AECOM
- Associated Pennsylvania Constructors Educational Trust Fund
- Beaver Excavating Co.
- Caterpillar Inc.
- David A. Bramble, Inc.
- David Nelson Construction Co.
- Duit Construction Co., Inc.
- Florida Transportation Builders' Association
- Gallagher Asphalt Corp.
- HCSS
- Heritage Construction & Materials
- HNTB
- Kentucky Association of Highway Contractors
- Martin Marietta
- Maryland Transportation Builders & Materials Association
- Ohio Contractors Association
- Oklahoma General Contractors
- Rock Road Companies, Inc.
- Summers-Taylor, Inc.
- Tennessee Road Builders Association
- UTCA of New Jersey
- Vecellio Group, Inc.
- VHB
- Wagman Community Fund
- Wisconsin Transportation Builders Association
- Wright Brothers Construction



Transportation Investment Advocacy Center™

The Transportation Investment Advocacy Center™ remained the “go-to” information resource that supports contractor chapters and business groups working to increase transportation funding at the state/levels. TIAC has organized and supports a 32-state and growing network of activists.

The Center completed seven research reports, held its 7th annual national workshop, tracked over 300 ballot and legislative measures, and released interactive dashboards analyzing transportation funding research compiled over the past decade.



National Coalitions

Through TMAW, ARTBA provided ongoing leadership and major financial support for coalitions and organizations supporting our legislative, regulatory and safety agenda:

- Transportation Construction Coalition (ARTBA co-chairs)
- U.S. Chamber of Commerce-led “Americans for Transportation Mobility”
- Waters Advocacy Coalition
- Small Business Legislative Council
- Construction Industry Safety Coalition
- The Road Information Program

Regulatory Reforms

On the regulatory front, ARTBA and its volunteer leaders helped affect significant positive reforms to the National Environmental Policy Act, Clean Water Act, Endangered Species Act, Clean Air Act, and federal hours of service rules that if fully implemented will help improve project delivery.

The association voiced the industry’s perspective nearly three dozen times on regulatory proposals covering these areas:

- Ozone and Particulate Matter Standards
- Navigable Waters Protection Rule
- National Freight Strategic Plan
- Patented & Proprietary Products
- Paycheck Protection Program
- Highway Design Standards
- Endangered Species Act “Critical Habitat Designation”
- Migratory Bird Treaty Act
- Classification of Transportation Construction as an “Essential” Activity



ARTBA member Matt Girard (Plenary Group), right, reinforced the association’s support for National Environmental Policy Act (NEPA) reform at a Feb. 10 news conference in Denver.

INDUSTRY LEADERSHIP & RECOGNITION

Strategic Plan's Policy Forums

One outgrowth of the Board-approved strategic plan was the modernization of ARTBA's governance structure, including the creation of three new Forums to focus on key policy priorities. The respective groups, open to all eight membership divisions, held their first meetings in the fall. Leaders include:

- **Construction:** Co-chairs Al Hoffman, Road-Con, Inc.; Mike Mangione, WSP USA; and Ananth Prasad, Florida Transportation Builders' Association
- **Innovation & Technology:** Chair Steve Berglund, Trimble
- **Safety:** Co-chairs former U.S. DOT Transportation Secretary Jim Burnley, Venable LLP; Lee Cole, CRH Americas Materials; and Laura Huizinga, Lindsay Transportation Solutions

Industry Leader Development Council

The Industry Leader Development Council (ILDC), chaired by WSP USA Senior Vice President Sofia Berger, helped develop the program content and led the peer outreach to boost attendance at the regional meetings and Dr. J Don Brock TransOvation™ Workshop. The roster of ILDC leaders included:



Sofia Berger

- Southern Chair: Ben Lehr, RS&H
- Southern Vice Chair: Nick DiBartolo, Rogers Group
- Northeastern Chair: Anthony Attanasio, Hawk Strategies
- Western Chair: Brandon Squire, Ralph L. Wadsworth Construction
- Western Vice Chair: Matt Blake, Lane Construction
- Central Chair: Brent Freeman, Kraemer North America
- Central Vice Chair: Jeff Lackey, TranSystems

Award Programs

Industry leaders from around the nation were recognized for their outstanding leadership as part of ARTBA's annual awards program, which included:



ARTBA Award: The association's highest honor, it recognizes individuals for their outstanding contributions that have advanced the broad goals of the association.

David Zachry
CEO, Zachry Corporation

Division Awards: ARTBA Division Award winners, who were selected by their peers, included:

- Nello L. Teer (Contractors): **Jeff Southard**, executive vice president, Virginia Transportation Construction Alliance (retired)
- Guy Kelcey (Planning & Design): **Ben Biller**, vice president and general manager, transportation group, Burns & McDonnell (retired)
- S.S. Steinberg Award (Research & Education): **Chris Hendrickson**, director of the Traffic 21 Institute and Hamerschlag professor emeritus, Carnegie Mellon University
- P3 Division:
 - Trailblazer of the Year: Louisiana Department of Transportation & Development Secretary **Dr. Shawn Wilson**
 - Emerging Leader of the Year: ACS Infrastructure Development Vice President of Project Management **Noah Jolley**
 - Innovation of the Year: Pennsylvania Rapid Bridge Replacement Project, Pennsylvania, Plenary Walsh Keystone Partners
 - Community Impact of the Year: State Street Redevelopment Project, West Lafayette, Indiana, Plenary Group

VIRTUAL EVENTS

Nearly 5,500 professionals from across the U.S. and the world participated in more than 20 ARTBA virtual meetings, events and webinars.



NEW PRODUCTS & SERVICES

New products from ARTBA's economics and safety teams, respectively, included:

Transportation Construction Market Intelligence Subscription Service was powered by an interactive dashboard featuring reports on:

- State & local government contract awards
- Value of construction put in place
- Federal-aid obligations for highway & bridge work

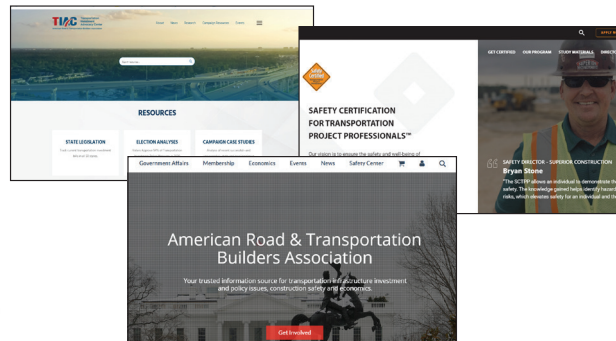


Highway Dashboard: A 50-State Guide to the Benefits of Federal Investment (artbahighwaydashboard.org) provides for the first time the American public and elected officials a clear look at how and where each state invests its transportation tax dollars.

Fundamentals of U.S. Transportation Construction Safety course features modules on falls, electricity, preventing struck-by and caught-in incidents, safety programs, workplace communications, risk assessment, internal traffic control, temporary traffic control and other common construction hazards.

VALUE-ADDED MEMBER SERVICES

Membership was value-enhanced by these services and benefits:



POLITICAL ACTION COMMITTEE



ARTBA★**PAC**

Supporting Candidates
Who Support
Transportation Investment

The ARTBA Political Action Committee (PAC) supports candidates for elected office who advocate for strong investment in transportation. These individuals and firms contributed in 2020:

Joe Anderson	Tim Duit	Michael Louro	Matthew Schiemer
Gregory Andricos	James Fehsenfeld	Christopher Lynch	Brandon Selby
John Ayres	Christopher Fronheiser	Richard Markwith	Michael Selby
William Bachschmidt	Grant Gabbard	Susan Martinovich	Cynthia Sementelli
Garry Balboni	Jason Gabbard	Esther McGinnis	Matthew Shinnors
David Bauer	Granite Construction	Stephen McGough	Michael Shirk
Michael Baxter	Employee, PAC	Kevin McKeon	Brian Slagter
Roy Beard	Ignacio Halley	Jan Menuez	Terry Snow
Todd Becker	John Hampton	Jeffrey Monohan	Michael Soares
Anthony Bednarik	Christopher Hawkins	Terry Neimeyer	Michael Stenko
Robert Benard	John Hay	Jeffrey Nelson	W. Mark Sterling
Sofia Berger	Michael Higgins	Jacquelyn Ness	Jeffrey Sterner
Alan Bernard	S. Dale High	Michael Novak	Terracon Political Action
Brian Billings	Thomas Hinkle	C. Ward Nye	Committee
Joseph Bironas	Craig Hoffman	Brian Ogger	Don Thompson
Dean Boylan	Richard Hoffman	Thomas O'Grady	G. Scott Thompson
Jackie Calandros	Michael Holder	John O'Quinn	David Thorne
Shane Campbell	Jose Holguin-Veras	Rick Pavao	Melissa Tooley
Rich Capolupo	Michael Horan	Peckham Industries, Inc.	James Van Buren
Dan Carr	John Householder	Federal PAC	Leo Vecellio
Jay Cashman	Nick Ivanoff	William Peek	Michael Vecellio
CEMEX, Inc. Employees PAC	Emil Jahna	Mike Pepper	D. Eric Veydt
Jeffrey Clyde	Matthew Jeanneret	Aaron Peterson	Kenneth Vogel
Chad Conley	Kevin Johnson	Colette Peterson	Joseph Wagman
John Coppage	Scott Johnson	James Peterson	Richard Wagman
Arthur Corwin	John Kapovich	Parr Peterson	Arthur Walker
Alfred Costa	Christine Keville	Paul Peterson	Cindy Warner
David Costantino	John Kovacs	Jorge Pombo	Daniel Weekley
CRH Americas Inc. PAC	Robert Krug	Ananth Prasad	Mark White
Matthew Cummings	William Labbe	Robert Ragan	Michael White
Maureen Dagle	Larson Design Group PAC	Kenneth Rezendes	V. Wayne Williford
Alvaro de Moya	M. Chad LaRue	Joseph Rikk	Joseph Wingerter
Armando De Moya	Steven Lawson	Lisa Robert	Lawrence Winkleman
John Derr	Karen Liu	Charles Roberts	Kevin Wolfe
Mary Anne Derr	Todd Loehnert	John Rocchio	Stephen Wright
Nick Dibartolo	Albert Lopez	Mike Rogers	Paul Yarossi
Patrick DiCerbo	Antonio Lorusso	Christopher Runyan	Scott Zeevart
Karen Dinitz	Samuel Lorusso	Michael Rydin	
John Diviney	Marcello Louro	Timothy Scanlon	

EXECUTIVE COMMITTEE

Chairman



Steve McGough
President & CFO
HCSS
Sugar Land, Texas

Senior Vice Chairman



Ward Nye
Chairman & CEO
Martin Marietta
Raleigh, N.C.

First Vice Chairman



Tim Duit
President
Duit Construction
Edmond, Okla.

Northeastern Region Vice Chair



David Harwood
Senior Vice President
Terracon
Olathe, Kan.

Central Region Vice Chair



Jim Fehsenfeld
Chairman
Heritage Construction
& Materials
Indianapolis, Ind.

Southern Region Vice Chair



Jeff Nelson
President
David Nelson
Construction Co.
Palm Harbor, Fla.

Western Region Vice Chair



Lisa Robert
Executive Vice President
RS&H
Denver, Colo.

Vice Chair At-Large



Kevin Cornish
Senior Vice President
AECOM
Orlando, Fla.

Vice Chair At-Large



Tony Fassino
Group President
Construction Industries
Caterpillar Inc.
Deerfield, Ill.

Vice Chair At-Large



Paula Hammond
Senior Vice President
WSP
Seattle, Wash.

Vice Chair At-Large



Randy Lake
CEO
CRH Americas Materials, Inc.
Atlanta, Ga.

Vice Chair At-Large



Tom O'Grady
President
HNTB
Kansas City, Mo.

Vice Chair At-Large



Michael Vecellio
Vice President
Vecellio Group, Inc.
West Palm Beach, Fla.

Vice Chair At-Large



Dave Zanetell
President
Kraemer North America
Castle Rock, Colo.

Treasurer



Tom Hill
Former President & CEO
Summit Materials, LLC
Denver, Colo.

Secretary



Dave Bauer
President & CEO
ARTBA
Washington, D.C.

ARTBA-TDF Board of Trustees Chairman



Paul Yarossi
Director
HNTB Corporation
New York, N.Y.

ARTBA-TDF Board of Trustees Vice Chairman



David S. Zachry
President & CEO
Zachry Corporation &
Zachry Construction
Corporation
San Antonio, Texas

EXECUTIVE COMMITTEE

Joint Committee Co-Chair



Tim Creson
Consultant
Coraopolis, Pa.

Contractors Division President



Joe Cutillo
CEO
Sterling Construction
Company
The Woodlands, Texas

Contractors Division First Vice President



Michael Glezer
CEO
Wagman Heavy Civil, Inc.
York, Pa.

AEM Representative



Stephen Roy
President Americas
Volvo Construction Equipment
Greensboro, N.C.

Research & Education Division President



Dr. Karen Philbrick
Executive Director
San Jose State University,
Mineta Transportation Institute
San Jose, Calif.

Materials & Services Division President



Ben Robuck
Vice President, Infrastructure
& Direct Work
CEMEX USA
Newnan, Ga.

Planning & Design Division President



Jihane Fazio
Vice President, NJ Transportation
Design Business Manager
AECOM
Piscataway, N.J.

Public-Private Partnerships Division President



David Spector
Director, Infrastructure
Advisory
KPMG LLP
Denver, Colo.

Traffic Safety Industry Division President



Laura Huizinga
Technical Sales Manager
Lindsay Transportation
Solutions
Omaha, Neb.

Transportation Officials Division President



Brian Ness
Director
Idaho Transportation
Department
Boise City, Idaho

Immediate Past ARTBA Chairman



Robert Alger
President, Infrastructure
Products
SNC-Lavalin
Avon, Conn.

Council of State Executives Chair



Tom Layfield
Executive Director
Alabama Road Builders
Association
Montgomery, Ala.

Past Chairman's Council Chairman



James R. Madara
Senior Vice President
Gannett Fleming, Inc.
Allentown, Pa.

Industry Leader Development Council Chair



Sofia M. Berger
Senior Vice President,
U.S. Advisory Services
WSP USA
New York, N.Y.



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